Name: DR DHARMENDRA P SHARMA Date: 11.03.2025

To, The Registrar, MATS University Raipur (C.G.)

Subject: Joining Letter

Dear Sir,

I am pleased to accept the offer of employment for the position of "DIRECTOR" in "MATS Centre for Distance and Online Education" at MATS University. As per our discussion, I am joining the organization on "11.03.2025" as per the terms and conditions mentioned in the offer letter.

I am eager to contribute to the University's success and collaborate with my team to achieve our goals.

Looking forward to a fruitful association with MATS Centre for Distance and Online Education, MATS University. Raipur (Chhattisgarh)

Thank you for this opportunity.

Sincerely